

April 14, 2026

## **Security, Resilience, and Prosperity: Europe's Next Industrial Chapter**

Germany's *Zeitenwende* represents more than a change in defense policy – it signals the start of a broader industrial transformation. Europe is entering a new phase shaped not only by geopolitical uncertainty, but by a renewed opportunity to redefine how security, industry, and economic growth reinforce one another.

For Germany, this moment is decisive. As Europe's industrial backbone, it has both responsibility and capacity to help shape a more resilient and secure future. The question is no longer whether this transformation will occur, but how Germany will lead it.

At **Ondas**, we believe the answer lies in recognizing a simple but powerful truth: security, resilience, and prosperity are not competing priorities. They are mutually reinforcing.

For too long, investment in defense and security has been framed as a necessary cost. Important, but separate from economic progress. History tells a different story. Many of the most transformative technologies of the modern era, from aviation to satellite communications to the internet, were born out of defense-driven innovation. These investments did not remain confined to military applications; they became engines of commercial growth and global connectivity.

Today, a similar cycle is underway.

Advances in autonomous systems, advanced sensing, secure communications, and integrated intelligence platforms are reshaping not only how nations protect themselves, but how economies function. These technologies are already driving innovation across sectors such as infrastructure, logistics, environmental monitoring, and public safety.

In this context, investment in security is not a trade-off. It is a force multiplier for economic growth.

But there is a second, equally important dimension: resilience.

A resilient economy is one that can absorb shocks, adapt quickly, and sustain long-term growth. Achieving this requires more than financial strength – it requires industrial capability, technological sovereignty, and secure supply chains. For Germany and Europe, this points toward a renewed emphasis on building and anchoring critical capabilities locally.



It is not about retreating from globalization. But about ensuring that the systems most essential to security and economic stability are developed, produced, and supported within trusted national and regional ecosystems.

At **Ondas**, we have built our approach around this principle. We believe that security and resilience must be localized: “European in Europe, American in the United States.” This is more than a slogan; it is an operating model grounded in long-term partnership and industrial alignment.

This philosophy is at the core of **ONBERG**. Our joint venture with **HEIDELBERG Advanced Technologies GmbH** represents the best of German industry with over a century of precision engineering, advanced manufacturing at scale, and a globally respected brand built on quality, reliability, and innovation. Its expertise in high-performance production systems, software, service, digitalization, and industrial process excellence provides a powerful foundation for building next-generation capabilities.

Together, we are establishing a German-based platform for autonomous and intelligence systems that combines **Ondas’** advanced technologies with **HEIDELBERG’s** deep industrial strength. The result is not only technological innovation, but the ability to deliver at scale with the quality, reliability, and operational discipline that mission-critical systems demand based on European and NATO requirements.

**ONBERG** is not about entering a market, it is about building within it while strengthening both security and the broader economy, reflecting our understanding of value creation.

In much of today’s technology sector, success is often defined by the speed at which companies can scale and capture market share. While that model has driven meaningful innovation, it is not sufficient in sectors such as national security and critical infrastructure.

No single company can deliver security alone. These are inherently collaborative systems that require alignment between governments, industry, and a broad network of partners.

Our objective, therefore, is not to take a larger share of the pie but to contribute to baking that pie.

That means investing alongside partners, sharing in success, and building capabilities that strengthen entire industrial ecosystems, not just individual companies. It is a model grounded in long-term alignment, mutual trust, and shared outcomes, as opposed to prioritizing short-term advantage.



Germany is uniquely positioned to lead in this approach. Its tradition of close collaboration between government and industry has long been a source of strength. In today's environment, that model is more relevant than ever.

By aligning public investment with private sector innovation, Germany and Europe can accelerate the development of critical technologies, rebuild industrial capacity in strategic sectors, and create high-value jobs and skills. At the same time, they can strengthen their ability to operate independently in an increasingly complex and uncertain world.

This is about more than defense policy. It is an economic strategy, recognizing that resilience is the foundation of long-term prosperity.

The opportunity ahead is significant. **ONBERG** will advance the protection of airports and critical infrastructure and the security of borders. By investing in security and industrial capability, Europe can reinforce its economic leadership, enhance stability, and improve the standard of living for its citizens.

At **Ondas**, and through **ONBERG**, we are committed to contributing to this effort – as a technology provider and a long-term partner in building a more secure and resilient future.

The path forward does not require choosing between security and growth.

It requires recognizing that they are, fundamentally, the same.

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