

This
is
what
we
want.



HEIDELBERGER DRUCKMASCHINEN AG, NOVEMBER 12, 2014

Interim Results 6-month figures FY 15

Gerold Linzbach, CEO
Dirk Kaliebe, CFO
Robin Karpp, Head of IR

HEIDELBERG

Heidelberg systematically gears portfolio toward profitability and growth – clearly positive EBITDA for first half-year of FY 2014/2015

- **All regions, except Asia, in line with expectations – economic slowdown in China keeps sales on muted level**
- **EBITDA margin* in HY1 improved to 5.3%, target of at least 8% in FY 2015/16 confirmed**
- **Major steps for repositioning of portfolio in this year's focus – significant one-off effects expected**

** before special items*

Strategic repositioning of Heidelberg's portfolio on track

Realignment completed in Postpress

- Postpress Packaging: Agreement with Masterwork Machinery signed End of October
- Postpress Commercial: Agreement with Müller Martini signed End of August
- Restructuring of Ludwigsburg site and closing of Leipzig site agreed

Leaner and more flexible structures in Sheetfed equipment production

- Increase profitability and adapt structures to the normal fluctuations in market demand
- Modularization and standardization to achieve economies of scale despite the reduced production volume
- Lowering the break-even threshold for the operating result by adjusting staffing levels



Target:

Short-term increase of profitability

Strategic repositioning of Heidelberg's portfolio on track

Growth in Consumables business

- Move into printing chemical manufacturing through acquisition of European supplier Blueprint
- Worldwide product roll-out through Heidelberg sales channel

Rapid expansion of Digital business

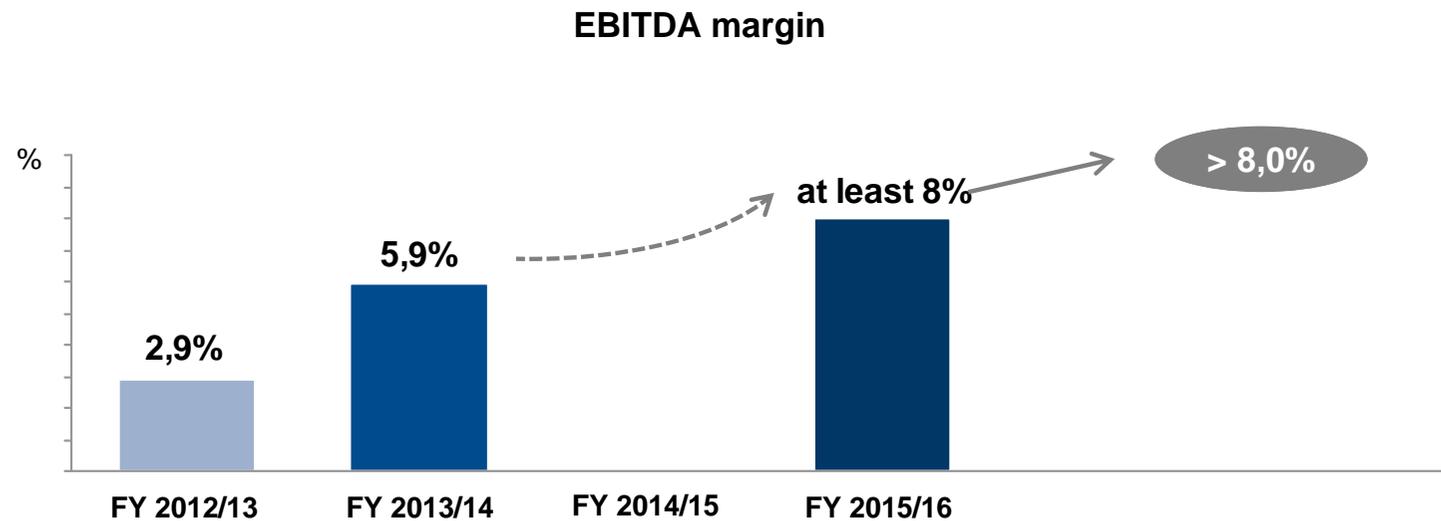
- New digital press for the growth market of digitally printed labels unveiled in September
- New generation of high-performance digital presses from partner Ricoh
- Complete takeover of software manufacturer Neo7even



Target:

Expansion of growth segments

We deliver what we promise: EBITDA margin to reach at least 8 %

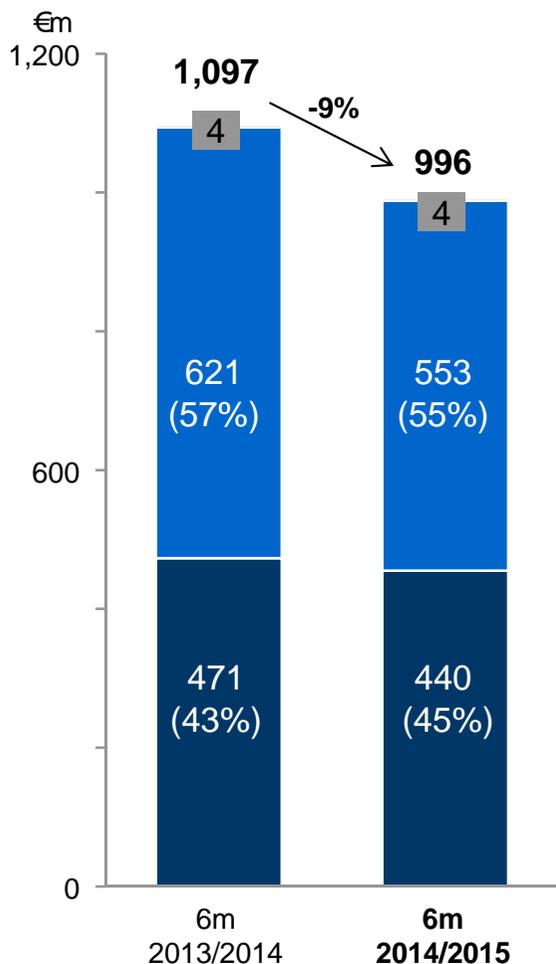


Target: Sustainable profitability

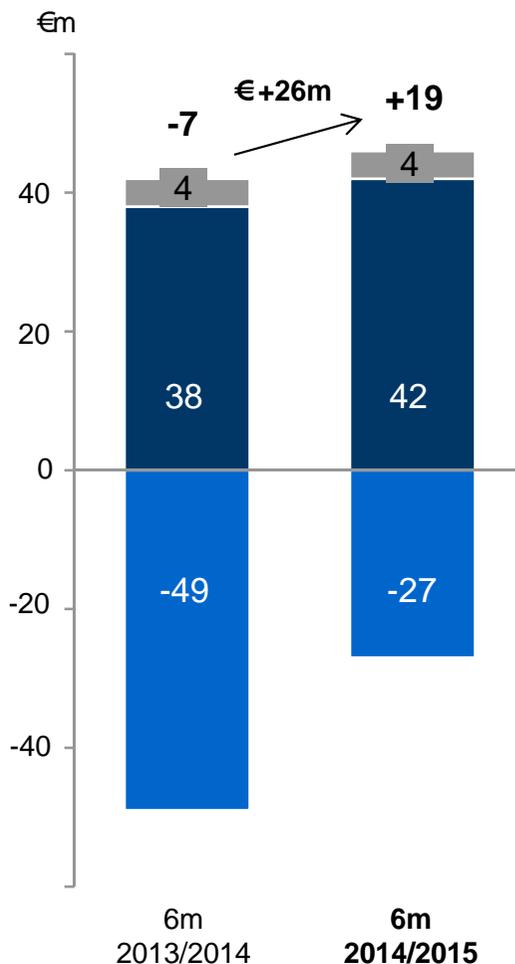
- Result in FY 2014/2015 depending on one-off impact of portfolio optimization
- Striving for EBITDA margin of at least 8 % in FY 2015/2016

Improvement of profitability despite lower volume; positive impact of Gallus transaction in Q2

Net Sales by division



EBIT* by division



Comments

- **Sales** down by 9% yoy due to low order backlog as of March 2014 and slower China business
- **Operating result (EBIT)** further improved against previous year on lower sales volume
- Favorable impact of sustainable savings measures and higher profit contributions
- Positive one-time effect from Gallus transaction of € 18m in Q2
- Divestment of Postpress business burdens temporarily operating profitability
- **HDE** volume reduced, but further improved result, also helped by Gallus-effect in Q2
- **HDS-EBIT** margin improved to 9.5% (8% previous year)

■ HD Equipment ■ HD Services ■ HD Financial Services

* before special items

Improvement of profitability on track - Leverage on target level

Key figures

in €m	6m 2013/14	6m 2014/15	Δ to pY
Net Sales	1,097	996	-9%
EBITDA	31	53	€+22m
EBIT before Special items	-7	19	€+26m
Special items	-1	-18	
Financial result	-28	-33	
Profit before Tax	-36	-32	€+4m
Net result after taxes	-47	-42	€+5m
Equity	348	300	€-48m
Free Cash Flow	28	-30	€-58m
Net debt*	239	272	€-33m
Leverage**	1.6	1.6	

* Net total of financial liabilities and cash and cash equivalents

** Net financial debt in relation to EBITDA L4Q excl. special items

Comments

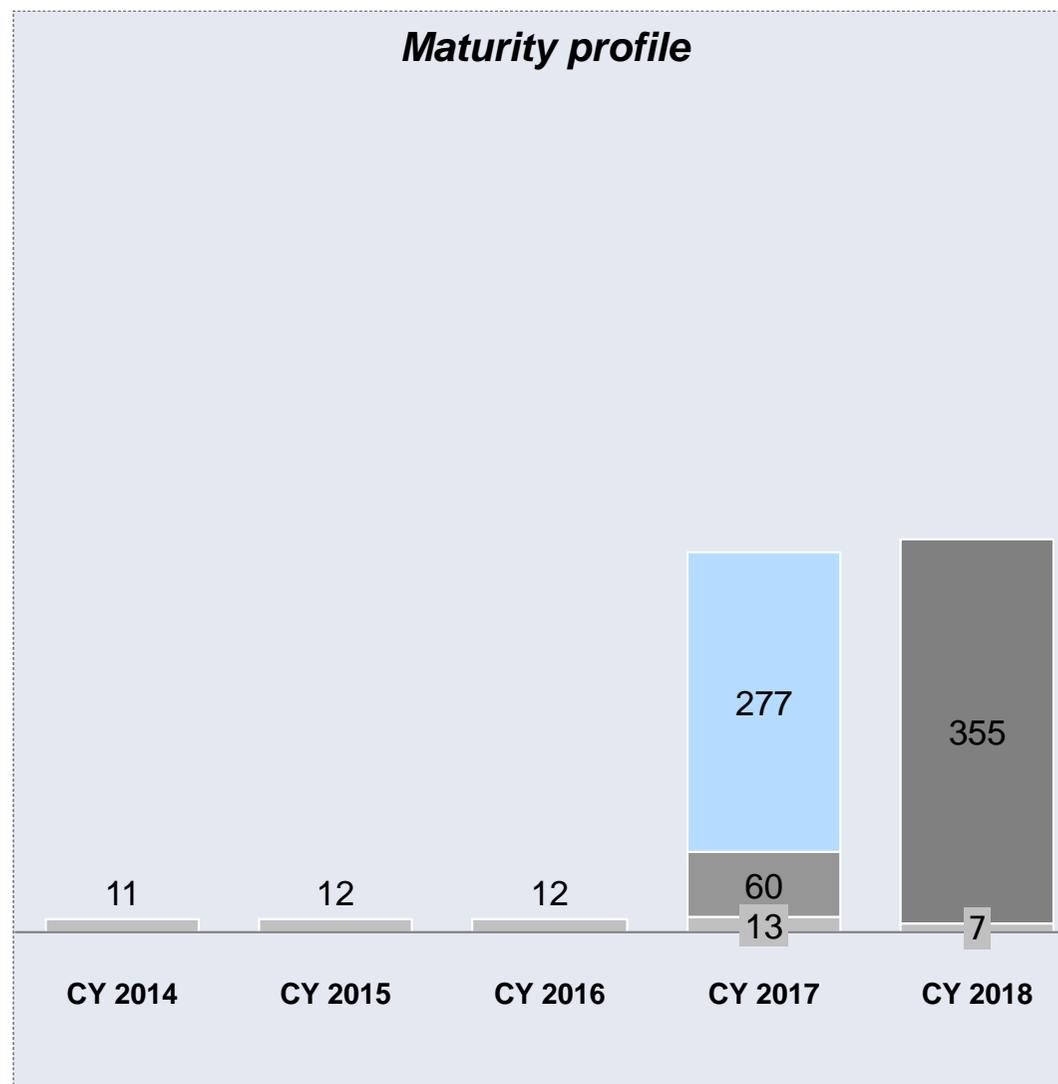
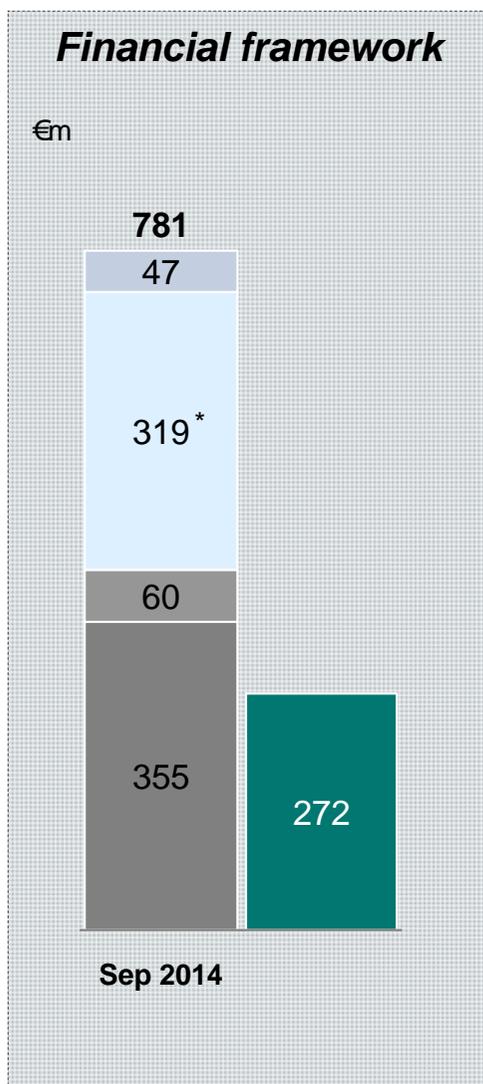
- **EBITDA** margin at 5% after 6 months; positive **EBIT**
- Special items include restructuring cost for Postpress commercial business (Leipzig site and Ludwigsburg site)
- Financial result slightly below last year's figure due to increased finance costs (bond tap, convertible bond)
- Improved **Profit before Tax and Net Result** after 6 months
- **Equity ratio** at 13%; positive impact from capital increase against contribution in kind in Q2 was offset by reduction of pension discount rate
- Positive **FCF** in Q2 (36m€) improves half-year figure to -30m€, including cash out for restructuring (20m€)
- **Net debt** remains below 300m€, Leverage on target level of 2x

Balance sheet

> Assets	FY 2014	FY 2014	FY 2015
	30.09.2013	31.03.2014	30.09.2014
Figures in mEUR			
Fixed assets	776	751	722
Current assets	1.399	1.426	1.451
thereof inventories	732	623	740
thereof trade receivables	243	328	260
thereof receivables from customer financing	100	91	93
thereof liquid assets (incl. marketable sec. afs)	198	243	209
Def tax assets, Prepaid expenses, other	57	67	93
thereof deferred tax assets	33	51	56
thereof deferred income	20	13	22
Total assets	2.231	2.244	2.266

> Equity and liabilities	FY 2014	FY 2014	FY 2015
	30.09.2013	31.03.2014	30.09.2014
Figures in mEUR			
Equity	348	359	300
Provisions	903	879	973
thereof provisions for pensions	413	450	563
Other Liabilities	910	936	925
thereof trade payables	142	148	181
thereof financial liabilities	437	481	481
Def. tax liabilities, deferred income	71	70	68
thereof deferred tax liabilities	8	8	8
thereof deferred income	63	63	61
Total equity and liabilities	2.231	2.244	2.266
Equity ratio	15,6%	16,0%	13,3%
Net debt	239	238	272

Financial framework: No major maturities until CY 2017/2018



- Extended RCF (Jun 2017)
- Convertible Bond (Jul 2017)
- High Yield Bond (Apr 2018)
- Other (amortizing)
- Net debt (as of Sep 2014)

* Reduced to EUR 277 million as of Jan 2015

Highlights Q2 FY 2014/15

- Muted China business and low order backlog at the beginning of the year lead to declining **Sales** in H1 (-9% against previous year)
- **EBITDA** improves to €53m (previous year €31m) – positive one-time effect from Gallus transaction and temporary burden from Postpress
- **Free cash flow of** €36m in Q2 improves half-year figure to €-30m
- **Leverage** of 2x kept on target level
- Profitability target of **>8% EBITDA** margin confirmed

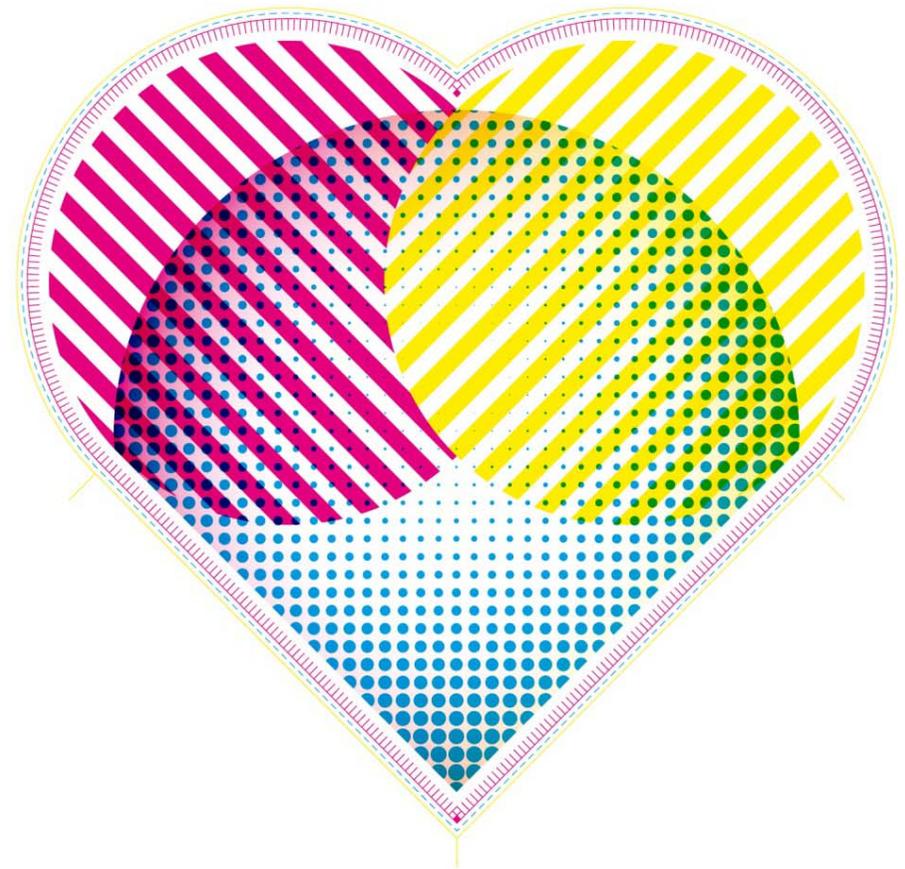
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Q&A

HEIDELBERG

Investor Relations

Robin Karpp

Head of Investor Relations

+ 49 (0) 6221 92-6020

+ 49 (0) 6221 92-5189 (Fax)

robin.karpp@heidelberg.com

Heidelberger Druckmaschinen AG

Kurfuersten-Anlage 52-60

69115 Heidelberg

Germany

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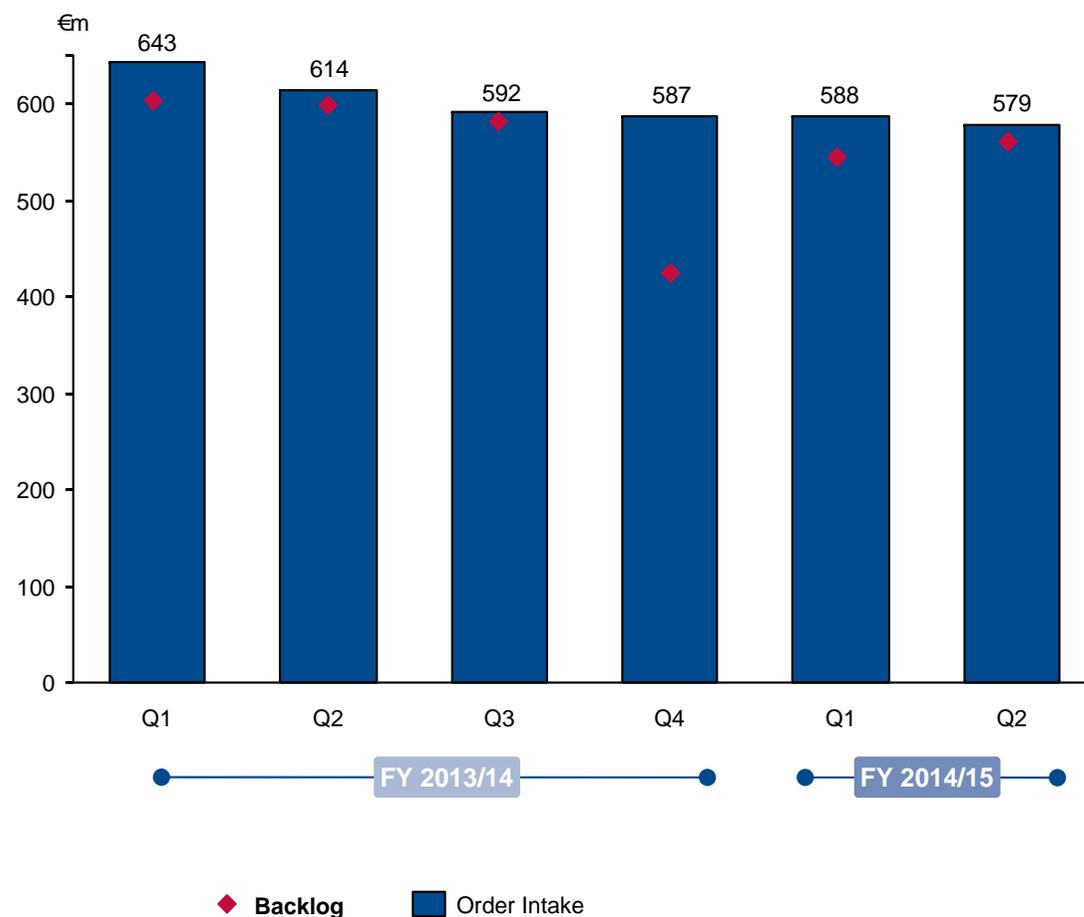
Financial Calendar 2013/14

	<i>Date</i>
Release of the figures for the third quarter 2014/2015	February 4, 2015
Publication of the final figures FY 2014/2015	June 10, 2015
AGM FY2014/15	July 24, 2015

Subject to change

Order intake in Q2 in line with previous quarters

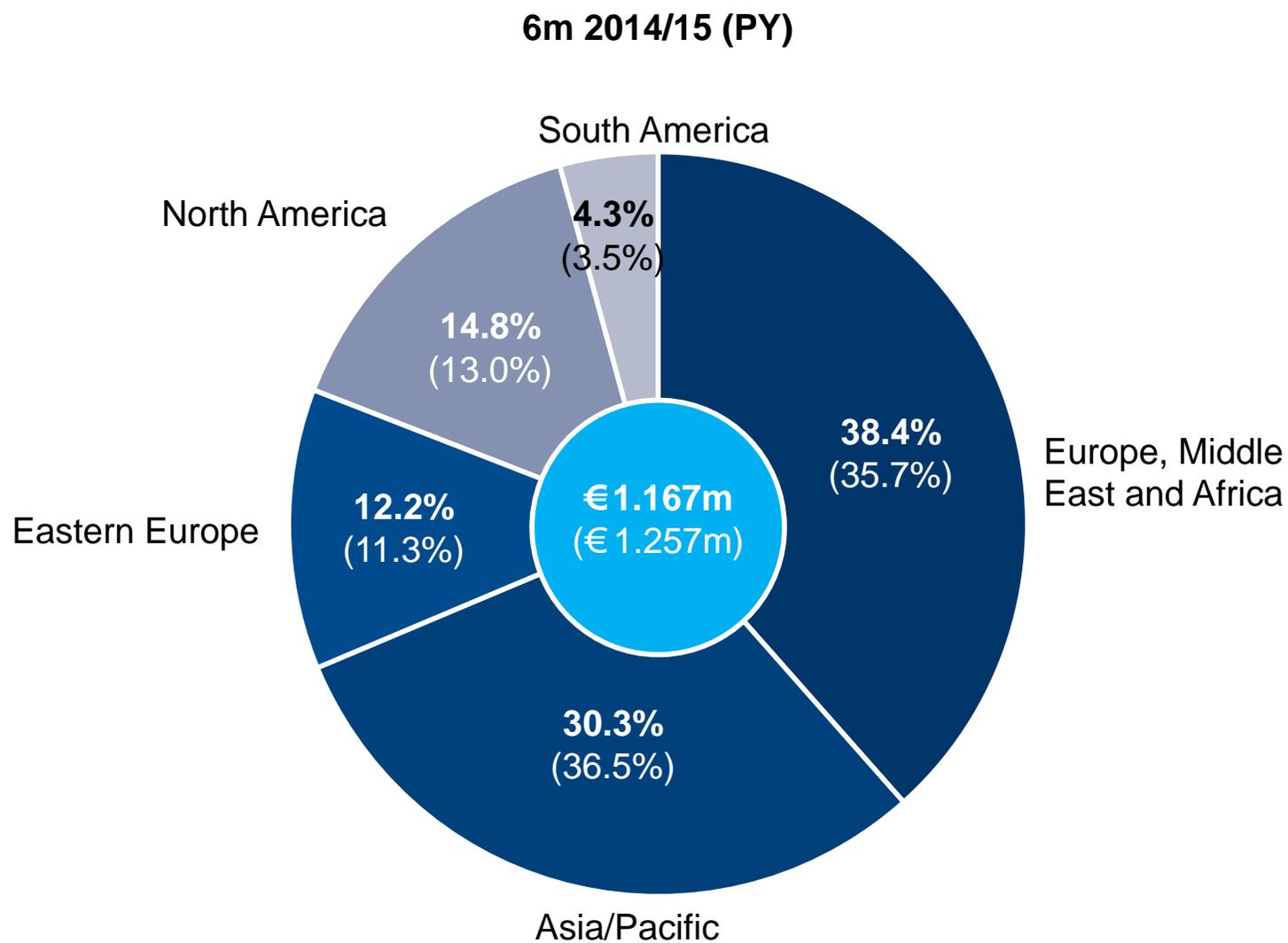
Order intake FY 2013/14 – Q2 2014/15



Comments

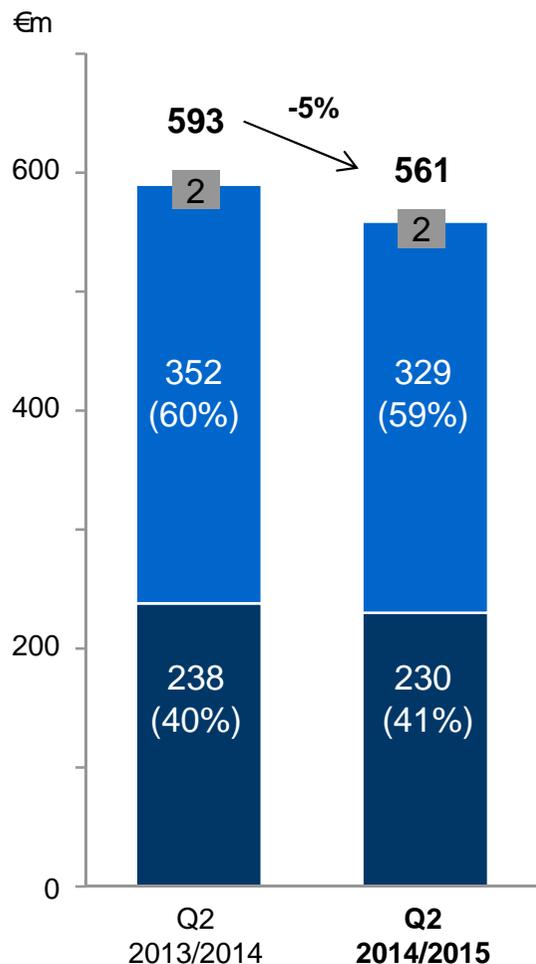
- Order intake Q2 14/15 at €579m on previous quarters' level; headwind from FX and investment reluctance in A/P
- Order backlog increased to €560m
- Main risk to our business: ongoing economic uncertainties and risks, particularly in emerging economies, China and Euro zone as well as substantial currency effects

Order intake – Regional split

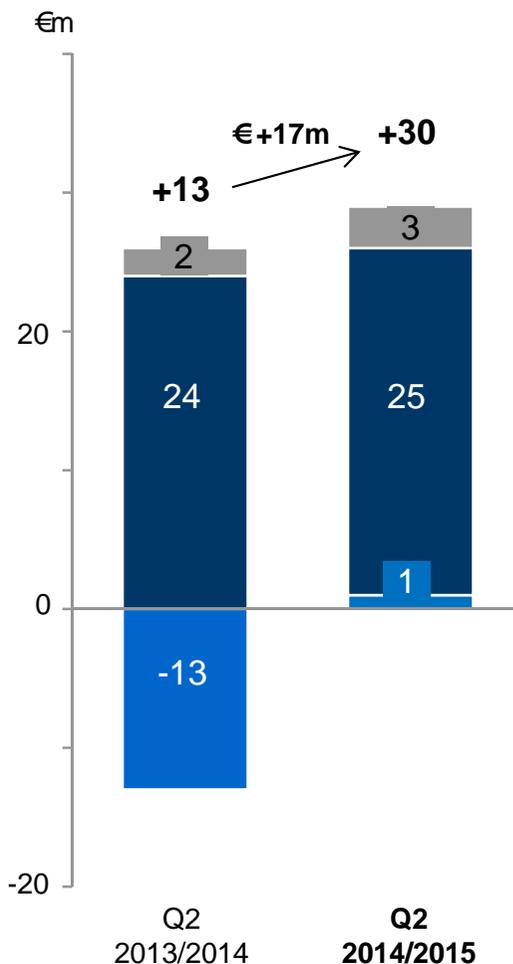


Improvement of profitability despite lower volume; positive impact of Gallus transaction in Q2

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- **HDE** volume reduced, but further improved result, also helped by Gallus-effect
- **HDS-EBIT** margin improved to 11% in Q2 (10% previous year)

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Improvement of profitability on track - Leverage on target level

Key figures

in €m	Q2 2013/14	Q2 2014/15	Δ to pY
Net Sales	593	561	-5.4%
EBITDA	33	47	€+14m
EBIT before Special items	13	30	€+17m
Special items	0	-18	
Financial result	-16	-16	
Profit before Tax	-3	-4	€+1m
Net result after taxes	-9	-8	€+1m
Equity	348	300	€-48m
Free Cash Flow	28	36	€+8m
Net debt*	239	272	€+33m
Leverage**	1.6	1.6	

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** Net financial debt in relation to EBITDA L4Q excl. special items

Comments

- **EBITDA** margin at 8.4 % in Q2 (previous year 5.6%)
- Special items include restructuring cost for Postpress commercial business (Leipzig site and Ludwigsburg site)
- Financial result on previous year's level in Q2
- **Profit before Tax and Net Result** on previous year's level
- **Equity ratio** at 13%; positive impact from capital increase against contribution in kind in Q2 was offset by reduction of pension discount rate
- Positive **FCF** in Q2 (36m€) improves half-year figure to -30m€, including cash out for restructuring (20m€)
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