



HEIDELBERGER DRUCKMASCHINEN AG, NOVEMBER 5, 2013

Interim Results 6-month figures FY 14

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Heidelberg improves profitability

EBITDA of € 33m in Q2 clearly improved against prior year (€ 13m) and Q1 (€ -2m)

Reasons for improvement

- Continuous cost savings & "rightsizing" take effect
- Increase in margin due to gradual scaling back of low margin business
- Price increases

"Headwind"

- Weakening of local currencies (e.g., Japan, India, Brazil)
- Prior year highly "drupa affected " order situation and costs



Q2 sales improved against Q1, nevertheless clearly below prior year

- burdened by strong Euro

Sales 697 600 400 200 Q1 2012/13 Q2 2013/14 Q2 2012/13

"Headwind"

- Currency risk; negative FX effect of
 € 30m in Q2, 1st half year € 42m (e.g.,Japan,
 US)
- Investment reluctance in countries with weak local currency (Brazil, India)
- Prior year highly "drupa affected " order situation and costs
- **Profitability criteria** have priority



Key part of HD's Portfolio Strategy: Heidelberg goes "digital"

- Increasing customer interest into industrial digital printing solutions
- Three critical elements
 - Printheads/Ink
 - Paper transportation
 - Knowledge about customers applications
- HD decided to focus on inkjet technology
- HD and Fuji Film division joined forces
- 2-3 planned roll-out areas within printing applications
- Target: € 200m sales in equipment, ink, software until 2016
- Other elements of portfolio strategy will be revealed step by step



Steps for paradigm shift

Margin	instead of	Volume
Market/ Customer driven	instead of	(Offset) Technology driven
Application support	instead of	Equipment only
Personal responsibility	instead of	Reactive matrix-structure
•		



Further key milestone FY 13/14 on the way to profitability

- At present, the overall sales risk amounts to a single-digit percentage compared with the previous year
 - FX rates
 - Reluctance to invest in some markets, e.g. Brazil
 - Gradual scaling back of low margin business
- Significant improvement of Profitability
 - Cost saving program
 - Measures to increase margins
 - Work-time-flexibility

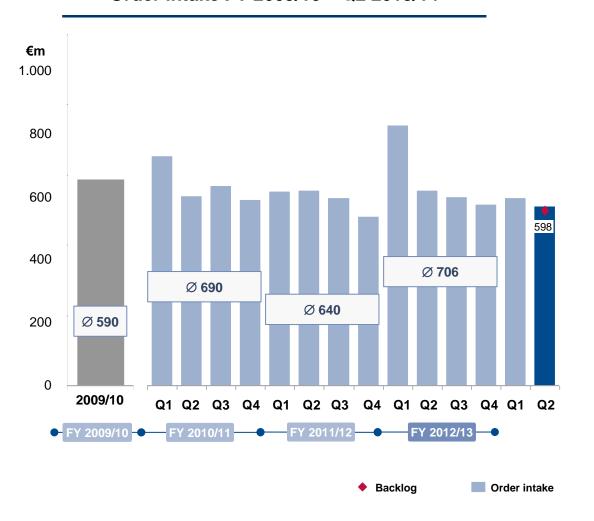
Outlook: Net pro

Outlook: Net profit remains target for financial year 2013/2014



FX adjusted order intake in Q2 in line with previous quarters

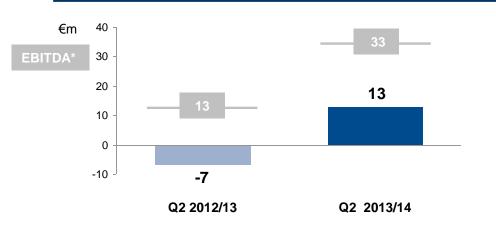
Order intake FY 2009/10 - Q2 2013/14



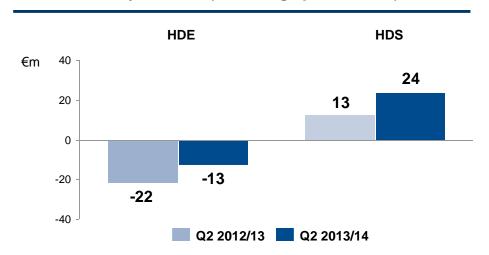
- Order intake Q2 13/14 at € 614m (FX adjusted € 646m); headwind from FX and market downturn in Brazil
- Order backlog with € 598m stable compared to previous quarter (€ 602m)
- Main risk to our business: ongoing economic uncertainties and risks, particularly in emerging economies and euro zone as well as substantial currency effects

Operating result clearly improved

EBIT (excluding special items)*



EBIT by Division (excluding special items)*



- Operating result improves significantly against previous year and previous quarter (€ -20m)
- Favorable impact of sustainable savings measures from Focus 2012 and higher profit contributions
- HDE-EBIT still negative but improved by € 9m yoy (+40%)
- HDS-EBIT improved by € 11m yoy (+85%)

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All KPIs affecting the results improved significantly – net debt further reduced

Key figures*

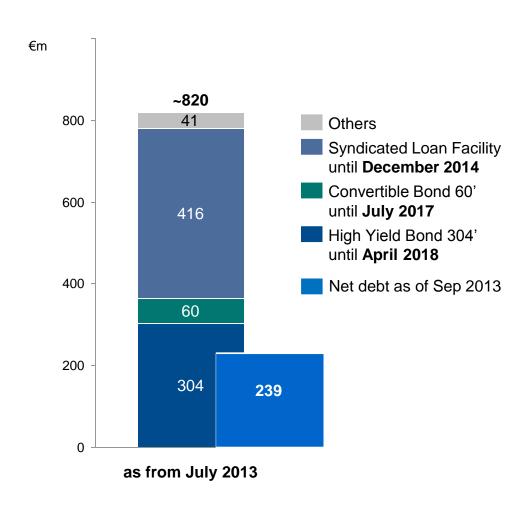
in €m	6m 2012/13	6m 2013/14	Q2 2013/14	∆ 6m to pY
Net Sales	1,217	1,097	593	-9.9%
EBITDA	-34	31	33	€ +65m
EBIT before Special items	-75	-7	13	€ +68m
Special items	-22	-1	0	€ +21m
EBIT after Special items	-97	-8	13	€ +89m
Financial result	-23	-28	-16	€ -5m
Profit before Tax	-120	-36	-3	€ +84m
Net profit/Net loss	-108	-47	-9	€ +61m
Free Cash Flow	-115	28	28	€ +143m
Net debt	357	239	239	€ -118m
Equity	392	348	348	€ -44m

^{*}Previous year's figures restated according to IAS 19 (2011)

- Clearly positive EBITDA before special items after six months
- Prior year Financial result included positive one-off from interest on tax reimbursements
- Almost balanced Profit before Tax in Q2, significantly improved after six months
- Net loss more than halved
- Positive FCF incl. payments for Focus 2012 (€ 43m)
- Net debt further reduced
- Equity ratio at 16%

Financial framework

Diversification of financing sources and maturities



Comments

Positive free cashflow of € 28m further reduces net debt:

- Operational improvement leads to earnings after taxes after six months of € -47m (py € -108m) and positive cashflow of € 4m (py € -61m)
- Ongoing asset management improves capital bounded
 - Net investments on planned level
 - Further release of NWC
 - Reduction in direct financing portfolio

Mid Term target: Leverage <2.0x (Nebt Debt/EBITDA)

Review Q2 FY 2013/14

- Significant improvement of operating result: EBITDA in Q2 at € 33m (excl. special items, previous year € 13m)
- Free cash flow incl. payments for Focus 2012 positive in Q2 at € 28m (previous year € -3m); Net debt
 reduced to € 239m (previous year € 357m)
- Sales of € 593m in Q2 (FX adjusted € 623m) improved against Q1 (€ 504m); but clearly below previous year (€ 697m); Order intake of € 614m (prior year € 667m); FX adjusted € 646m, in line with previous quarters
- **Earnings before taxes** at **€ -3m** almost break even in Q2 (previous year **€ -35m**)
- Outlook: aiming for net profit in FY 2013/14



Q&A





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Financial Calendar 2013/14

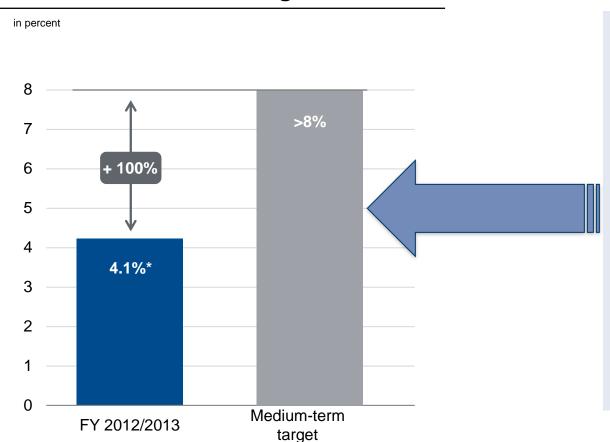
	Date
Release of the figures for the third quarter 2013/2014	February 5, 2014
Publication of the final figures FY 2013/2014	June 11, 2014
AGM	July 24, 2014

Subject to change



Medium-term profitability to be improved

EBITDA margin



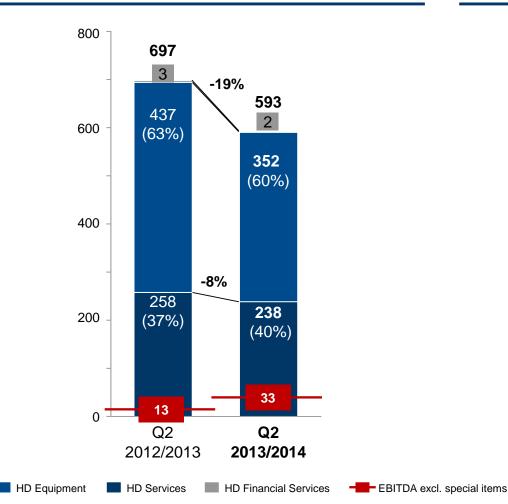
- Before the crisis EBITDA margin of more than 8%
- EBITDA margin of more than 8% can be regained with the existing portfolio
- EBITDA margin of 8%
 corresponds to the average
 value of the top half of
 comparable international
 mechanical engineering
 companies

^{*} incl. € 31 m IAS 19



Sales in a paradigm shift: margin driven instead of volume driven

Net Sales* by division



- Sales down by 15 % yoy to € 593m (FX adjusted by 11% to € 623m)
- Sales increase especially in HD Equipment segment compared to Q1 (HDE € 269m, HDS € 233m)
- Significantly higher operating result (EBITDA) of € 33m compared to previous year (€ 13m)
- Clear margin improvement in both divisions
 HD Equipment and HD Services



All KPIs affecting the results improved significantly – quarterly comparison

Key figures*

in €m	Q2 2012/13	Q1 2013/14	Q2 2013/14	∆ to pY
Net Sales	697	504	593	-14.9%
EBITDA	13	-2	33	€ +20m
EBIT before Special items	-7	-20	13	€ +20m
Special items	17	1	0	€ -17m
EBIT after Special items	-24	-19	13	€ +37m
Financial result	-11	-12	-16	€ -5m
Profit before Tax	-35	-33	-3	€ +32m
Net profit/Net loss	-31	-38	-9	€ +22m
Free Cash Flow	-3	0	28	€ +31m
Net debt	357	258	239	€ -118m

- EBITDA before special items significantly improved to € 33m
- Prior year Financial result included positive one-off from interest on tax reimbursements
- Almost balanced Profit before Tax
- Net loss reduced to € -9m
- Positive FCF incl. payments for Focus
 2012 (€ 12m)
- Net debt reduced against previous year despite Focus 2012 payments

^{*}Previous year's figures restated according to IAS 19 (2011)

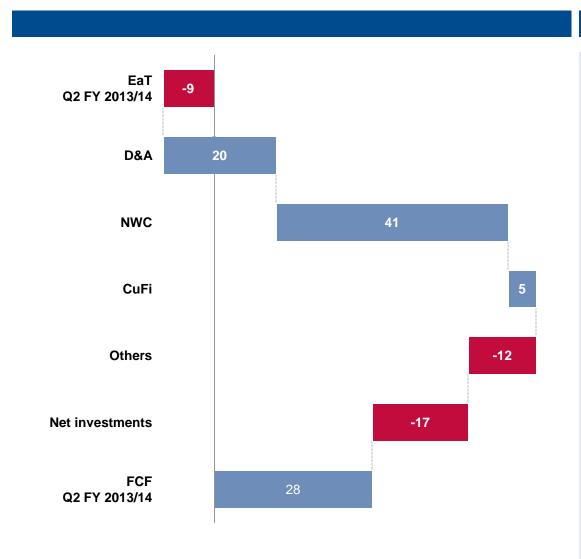


Balance sheet: Further reduction of balance sheet total

> Assets	FY 2013	FY 2013	FY 2014	> Equity and liabilities	FY 2013	FY 2013	FY 2014
Figures in mEUR	30.09.2012	31.03.2013	30.09.2013		30.09.2012	31.03.2013	30.09.2013
Fixed assets	827	797	776	Equity	392	402	348
Current assets	1.579	1.490	1.398	Provisions	1.005	998	903
thereof inventories	858	700	732	thereof provisions for pensions	429	415	413
thereof trade receivables	336	382	243	Other Liabilities	1.001	862	910
thereof receivables from customer financing	133	118	100	thereof trade payables	157	139	142
thereof liquid assets	124	157	198	thereof financial liabilities	481	419	437
Def tax assets, Prepaid expenses, other	64	51	57	Def. tax liabilities, deferred income	72	76	71
thereof deferred tax assets	38	36	33	thereof deferred tax liabilities	8	8	8
thereof deferred income	23	13	20	thereof deferred income	65	68	63
Total assets	2.470	2.338	2.231	Total equity and liabilities	2.470	2.338	2.231

Equity ratio	16%	17%	16%
Net debt	357	261	239

Positive Free Cash Flow keeps net debt on low level

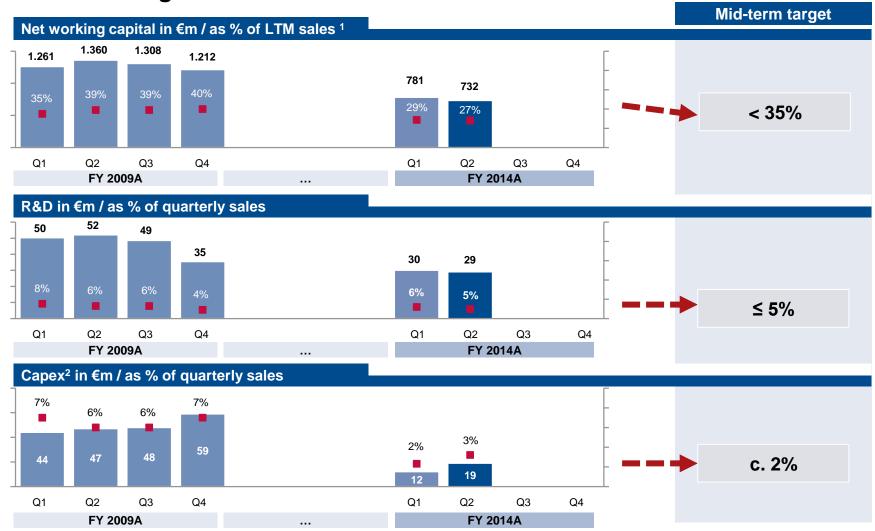


- Improved earnings after taxes in Q2 lead to cashflow of € 17m
- Further reduction of NWC achieved
- Direct financing portfolio reduced as planned
- Other operating changes incl. payments related to FOCUS 2012 (€ 12m)
- Net investments still on low level (€ -27m prior year)
- Positive FCF (py € -3m); in total after six months improved by € 143m against prior year

Mid Term target: Leverage <2.0x (Nebt Debt/EBITDA)



Focus on asset management and capital structure will improve financial leverage

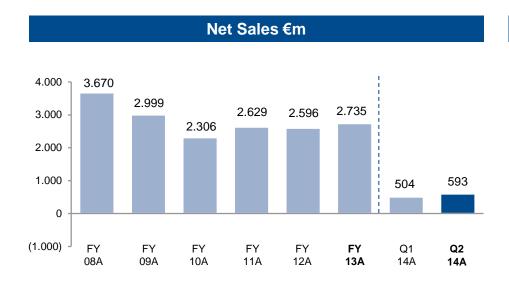


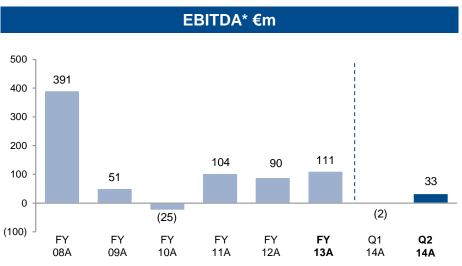
Source: Heidelberg quarterly reports; financial data based on Heidelberg fiscal year (FYE 31 Mar); actuals

- (1) Net working capital ("NWC") includes inventory and trade receivables net of trade payables and advance payments; "LTM": last twelve months
- (2) Capex is defined as investments in intangible assets, tangible assets and investment property

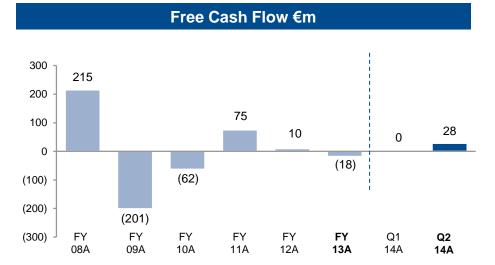


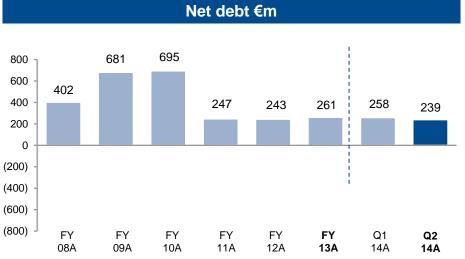
Financial Performance





* Before special items; since Q1 13/14 according to IAS 19 (2011)

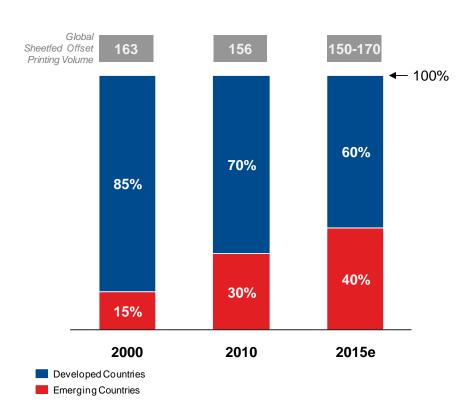




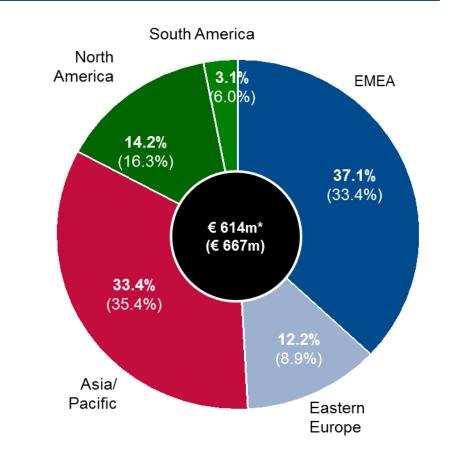


Growth expected in emerging markets

Long term development Sheetfed Offset Printing Volume



Order Intake – Split by region Q2 2013/14 (PY)



^{*} FX adjusted € 646m