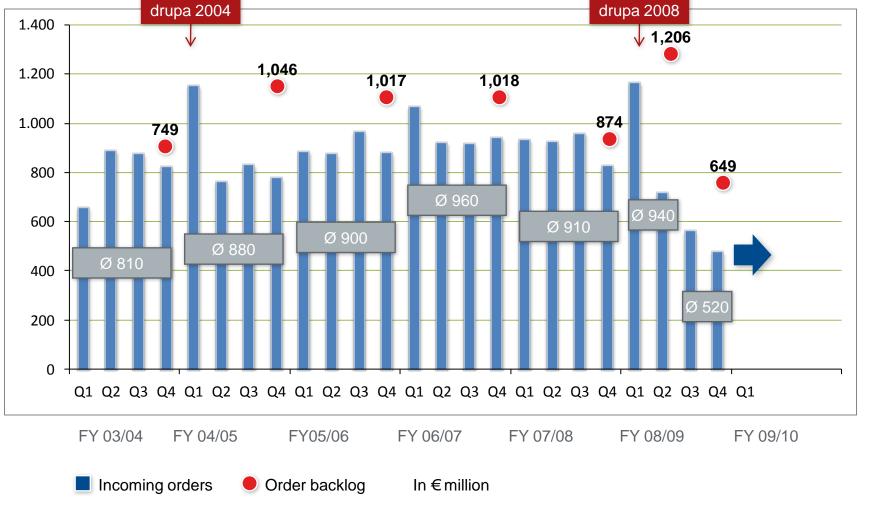
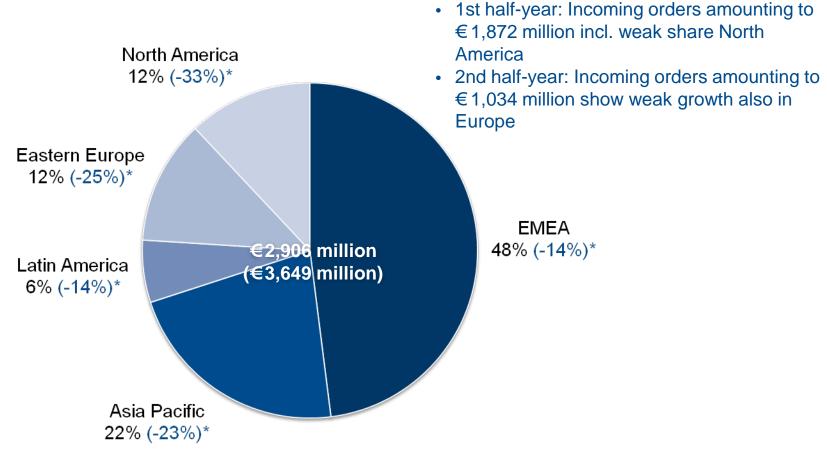


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#### Significant drop in sales in the last half-year



#### Global economic crisis hits markets as a whole



<sup>\*</sup> Drop in incoming orders per region



# Divisions – Press, Postpress and Financial Services affected by weak 2nd half-year

In € million				
	Sales revenue		EBIT	
	FY 08	FY 09	FY 09	FY 09
Press	3,213	2,621	239	- 193 <sup>*</sup>
Postpress	427	353	- 7	- 51**
Financial Services	30	25	36	16
Heidelberg Group	3,670	2,999	268	- 228
Thereof special items			_	- 179

<sup>\*</sup> Includes special items amounting to €-159 million

<sup>\*\*</sup> Includes special items amounting to €-20 Mio.



# Financial market crisis hits industry and economy as a whole

In € million					
		HY 1	HY 2		Comp with
	FY 08	FY09	FY 09	FY 09	PY
Incoming orders	3,649	1,872	1.034	2,906	- 20%
Order backlog	874	1,206	649	649	- 26%
Net Sales	3,670	1,461	1.538	2,999	- 18%
Operating profit excl. special items					
	268	- 45	- 4	- 49	
Special items	-	- 40	- 139	- 179	
Net profit / net loss	142	- 95	- 154	- 249	
Free Cashflow	215	- 273	72	- 201	
4) 0(1) 1					

<sup>1)</sup> Stichtag 30. September 2008



### Results of operations affected by sharp drop in sales

In € million			
			Comp with
	FY 08	FY 09	PY
Net sales	3,670	2,999	- 18%
Operating profit excl. special items			
	268	- 49	
Special items	0	- 179	
Operating profit incl. special items			
	268	- 228	
Financial result	- 69	- 119	
Income before taxes	199	- 347	
Net profit / net loss	142	- 249	



### Financial statement, liabilities: Increased funding requirements due to weak business development

In € million

Liabilities	03-31-2008	12-31-2008	03-31-2009
Shareholder's equity	1,193	945	796
Provisions	855	827	973
→ thereof provisions for pensions	116	128	154
other liabilities	1,459	1,663	1,472
→ thereof financial liabilities	544	822	760
Total equity and liabilities	3,507	3,435	3,241



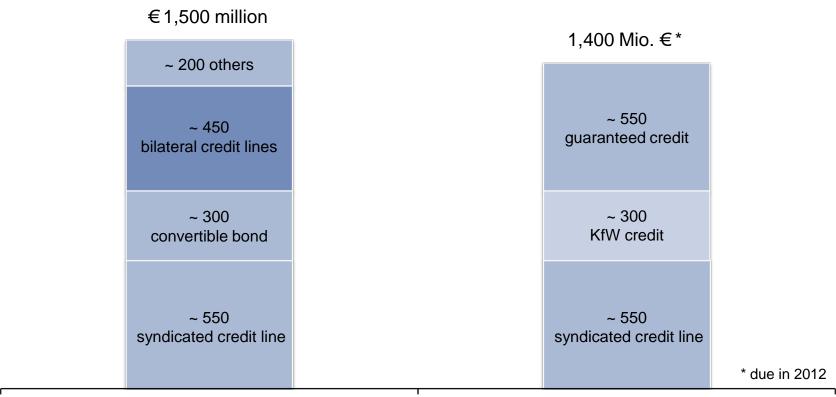
# Financial statement, assets: Inventories considerably reduced by end of FY

In € million

Assets	03-31-2008	12-31-2008	03-31-2009
Investment assets	932	968	1,008
Other assets	2,575	2,467	2,233
→ thereof inventories	974	1,211	1,034
→ thereof receivables from sales financing	323	277	273
→ thereof trade receivables	596	436	451
Total assets	3,507	3,435	3,241



## Planned new financial structure safeguards financial need until 2012

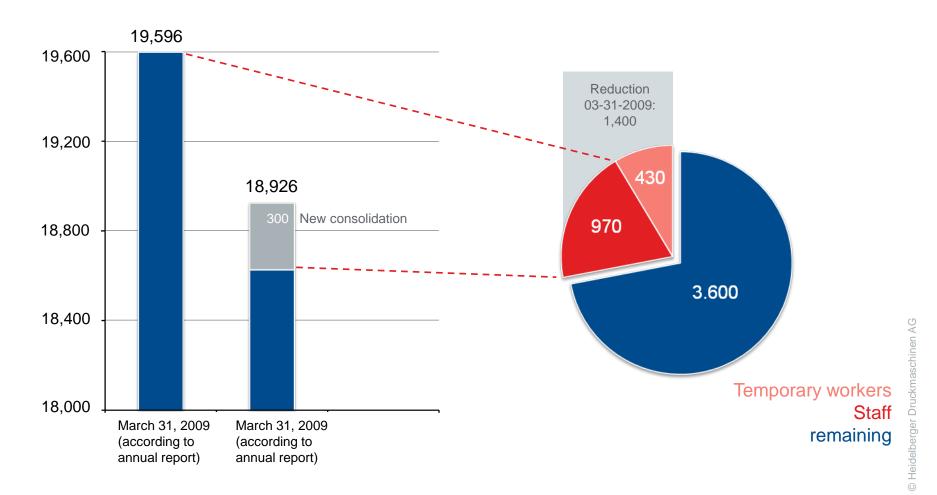


**Present financial structure** 

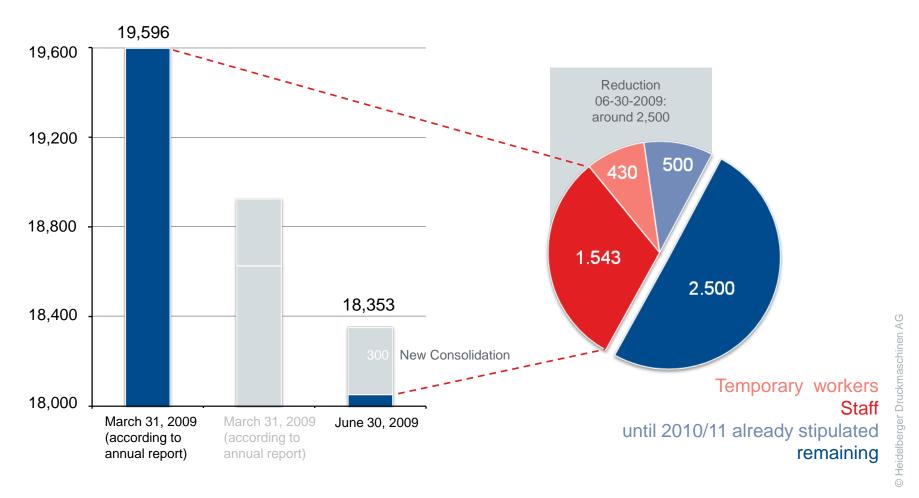
Planned financial structure



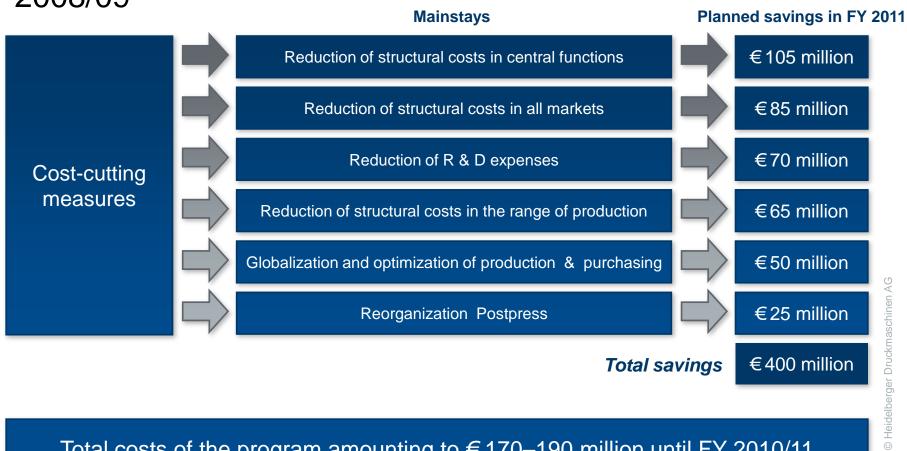
### Reduction of staffing level by 5,000 half realized



#### Reduction of staffing level by 5,000 half realized



### Considerable reduction of structural costs €84 million of €400 million already achieved in FY 2008/09



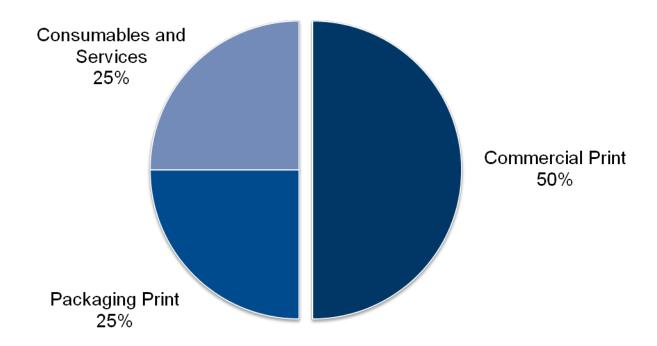
#### Packaging Printing – a promising future market





XL 162-5+LX SB Graphic Paris, France XL 162-5+L Dr. Cantz'sche Druckerei, Stuttgart, Germany

# Strategy – Reduction of the Group's dependence on cyclical fluctuations



(Target structure group sales)



### Strategic focus:

### Expansion of Consumables business





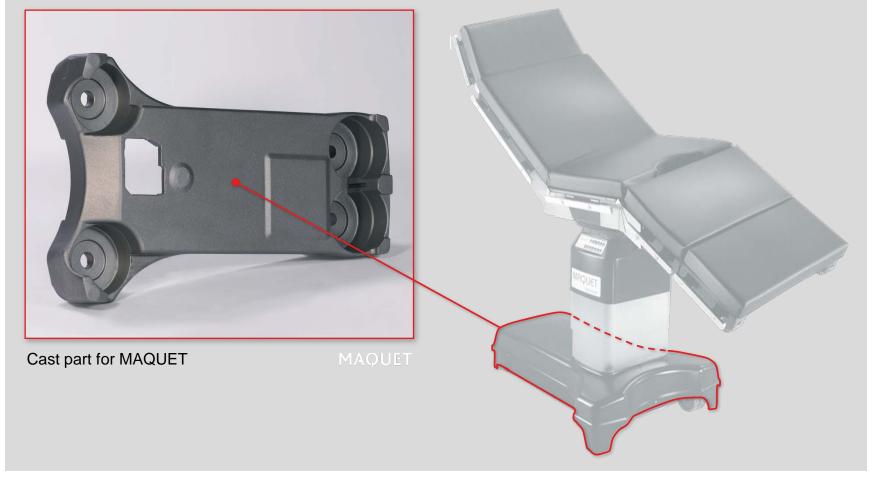
### Service grows non-cyclically







#### Production for thirds parties: Potential for Heidelberg



# Emerming markets promise growth when economy recovers

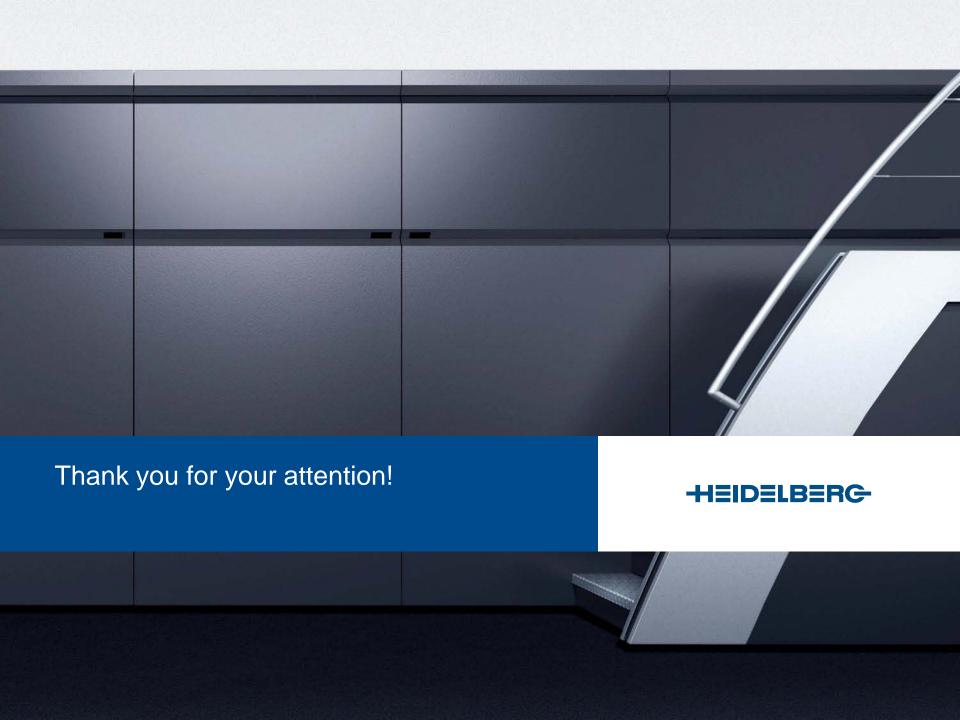




China Print 2009

# Outlook: No short-term economic upswing in sight – Company prepared for future challenges







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